

# FY18 GF Budget Forecast

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#### Overview



- Q1 ends before major revenue and expense information is known
- October month-end information provides relevant enrollment (tuition) and operational information for forecasting
- Timing prevented information at November F&F Committee Meeting (before Oct. information was available)
- Budget & Planning Office developing a structured monthly budget to actual forecast and variance analysis methodology

## **Budget Highlights**



#### General Fund Monthly Report October 2017

|                             | FY17 Year-End |                  |                  | VTD as % of | Prior YTD as % | Board Adopted | Forecasted (1)    | Variance from  |
|-----------------------------|---------------|------------------|------------------|-------------|----------------|---------------|-------------------|----------------|
| Acct                        | Actuals       | FY17 Oct Actuals | FY18 Oct Actuals |             | of PY Actuals  | Budget        | Budget            | Adopted Budget |
|                             |               |                  |                  |             |                | _             |                   |                |
| State Allocations           | 26,388        | 15,817           | 16,432           | 60.3%       | 59.9%          | 24,948        | 27,241 (2)        | 2,293          |
| Tuition & Fees              | 32,053        | 12,750           | 13,207           | 39.9%       | 39.8%          | 37,038        | 33,097 (3)        | (3,941)        |
| Remissions                  | (3,578)       | (1,157)          | (1,295)          | 34.0%       | 32.3%          | (4,278)       | (3,806) (4)       | 472            |
| Other                       | 2,182         | 272              | 323              | 21.3%       | 12.4%          | 1,391         | 1,519             | 128            |
| Total Revenue               | 57,044        | 27,681           | 28,668           | 49.4%       | 48.5%          | 59,099        | 58,051            | (1,048)        |
| Unclassified Staff          | 22,515        | 5,175            | 5,594            | 23.3%       | 23.0%          | 24,812        | <b>23,994</b> (5) | (818)          |
| Classified Staff            | 5,206         | 1,707            | 1,760            | 34.3%       | 32.8%          | 5,539         | <b>5,129</b> (5)  | (410)          |
| Student                     | 623           | 184              | 221              | 27.9%       | 29.5%          | 753           | 791               | 38             |
| GTA                         | 22            | -                | 1                | 1.2%        | 0.0%           | 40            | 42                | 2              |
| OPE                         | 12,957        | 3,184            | 3,697            | 24.6%       | 24.6%          | 15,738        | 15,023 (5)        | (715)          |
| Total Labor                 | 41,323        | 10,249           | 11,273           | 25.1%       | 24.8%          | 46,882        | 44,979            | (1,903)        |
| Service & Supplies          | 9,665         | 2,564            | 2,931            | 28.2%       | 26.5%          | 11,185        | 10,391            | (794)          |
| Internal Sales              | (1,225)       | (406)            | (331)            | 29.9%       | 33.1%          | (1,107)       | (1,107)           | -              |
| Debt Service                | 1,436         | 551              | 585              | 39.7%       | 38.4%          | 1,472         | 1,472             | -              |
| Capital Expense             | 376           | 157              | 206              | 79.6%       | 41.9%          | 802           | 259               | (543)          |
| Utilities                   | 1,357         | 398              | 359              | 27.2%       | 29.4%          | 1,318         | 1,318             | -              |
| Transfers Out               | 1,204         | 683              | 674              | 50.5%       | 56.7%          | 1,334         | 1,334 (6)         | -              |
| Total Direct Expense        | 12,813        | 3,949            | 4,423            | 32.4%       | 30.8%          | 15,004        | 13,667            | (1,337)        |
| Total All Expense           | 54,135        | 14,198           | 15,696           | 26.8%       | 26.2%          | 61,886        | 58,646            | (3,240)        |
| Net from operations         | 2,908         | 13,483           | 12,972           |             |                | (2,787)       | (595)             | 2,192          |
| Extraordinary Transfers In  | 113           |                  |                  | 0.0%        | 0.0%           | -             | 6                 | 6              |
| Extraordinary Transfers Out | (7,500)       |                  |                  |             |                | -             | -                 | _              |
| Miscellaneous               | (- / /        |                  |                  |             |                |               |                   | -              |
| Special Projects            | (1,485)       |                  |                  |             |                | (430)         | (1,122) (7)       | (1,122)        |
| Fund Additions/(Deductions) | 133           |                  |                  |             |                | , ,           |                   | -              |
| Change in Fund Balance      | (5,831)       | 13,483           | 12,972           |             |                | (3,217)       | (1,711)           | -              |
| Beginning Fund Balance      | 18,945        | 17,996           | 13,114           |             |                | 9,692         | 13,114            |                |
| Ending Fund Balance         | 13,115        | 31,479           | 26,085           |             |                | 6,475         | 11,403            |                |
| Ending Cash Balance         |               | 24,447           | 19,728           |             |                |               |                   |                |



### **Budget Goals**



- Create tactical room to limit deficit spending and create fiscal space for strategic investments.
- Recognition this is a bridge year with a deficit budget which must be invested in revenue growth, cost reduction or both.
- Shift FTE and cost towards higher mission attainment.
- Actively review positions and expenses and realign as appropriate.
- Establish monthly budget reporting and forecasting (budget office in conjunction with depts./divisions).



## Questions

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